

FY2019 TOWN MANAGER'S RECOMMENDED BUDGET and FINANCING PLAN



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TOWN OF WESTON

January 18, 2018

FY19 Budgetary Goals

- Deliver current levels of service efficiently and cost effectively
- Address increased demand for service in some departments with additional staffing and roadway maintenance
- Minimize increases in debt, where possible, by funding smaller capital items with cash
- Plan for the Town's future financial stability by adding to reserves

FY19 Operating Budget Overview

FY18 Approved Budget	\$78,211,651
FY19 Proposed Budget	\$81,498,671
Increase	4.2%

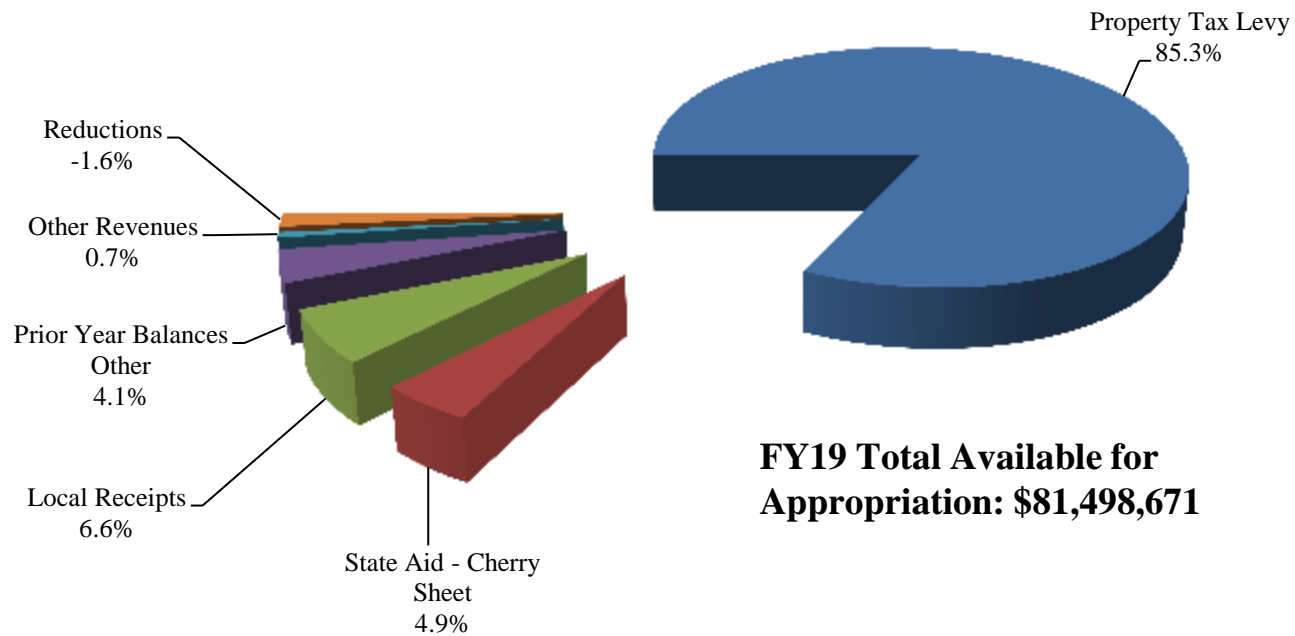
FY19 Revenue Projection

TABLE I: FY2019 REVENUE PROJECTION SUMMARY

	FY2018 Estimated	FY2019 Projected	DOLLAR CHANGE FY18- 19	PERCENT CHANGE FY18- 19
PROPERTY TAX LEVY	\$66,656,426	\$69,510,438	\$2,854,011	4.3%
STATE AID - CHERRY SHEET	\$3,995,401	\$3,995,401	\$0	0.0%
LOCAL RECEIPTS	\$5,066,714	\$5,415,657	\$348,943	6.9%
PRIOR YEAR BALANCES/OTHER	\$3,213,500	\$3,333,141	\$119,641	3.7%
TOTAL PROJECTED REVENUES	\$78,932,041	\$82,254,637	\$3,322,596	4.2%
REDUCTIONS IN REVENUES	(1,266,122)	(1,309,884)	(\$43,762)	3.5%
OTHER REVENUES	545,732	553,918	8,186	1.5%
AVAILABLE FOR APPROPRIATION	\$78,211,651	\$81,498,671	\$3,287,020	4.2%
AVAILABLE FOR EXCLUDED DEBT SERVICE	\$810,988	\$799,775	(\$11,213)	-1.4%

FY19 Sources of Revenue

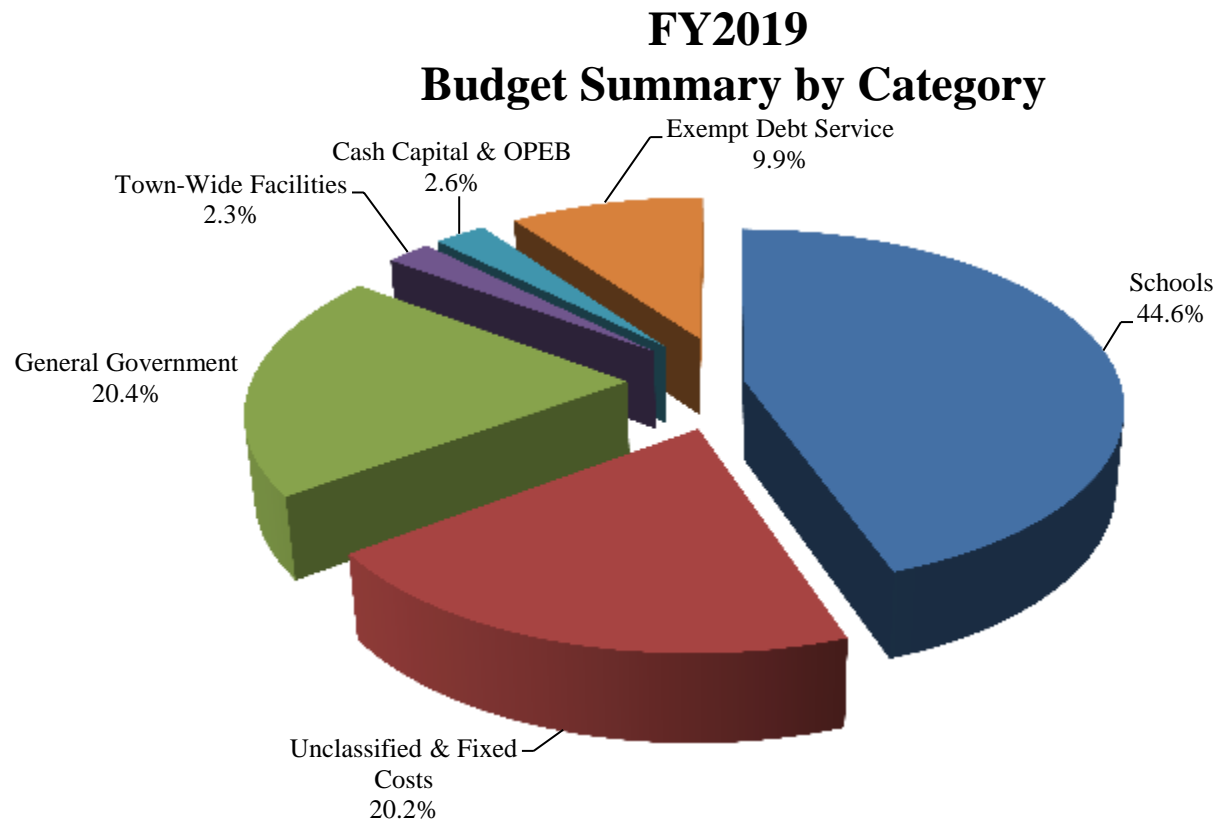
FY2019 Funding Source by Revenue Type



FY19 Budget Summary:

	FY18 Budget	Recommended FY19 Budget	\$ Change	% Change
Schools	\$39,079,529	\$40,281,281	\$1,201,752	3.1%
Unclassified & Fixed Costs	17,373,770	18,294,164	920,394	5.3%
General Government	18,196,485	18,489,108	292,623	1.6%
Town-Wide Facilities	1,715,387	2,052,484	337,097	19.7%
Separate Articles	<u>1,846,480</u>	<u>2,381,634</u>	<u>535,154</u>	<u>29.0%</u>
Total Budget	\$78,211,651	\$81,498,671	\$3,287,020	4.2%
Projected Revenue	\$78,211,651	\$81,498,671	\$3,287,020	4.2%
(Shortfall) Surplus	\$0	\$0	\$0	
Gross Debt Service Exempt from Proposition 2 1/2	\$8,905,759	\$8,920,548	\$14,789	0.2%
Grand Total Budget	\$87,117,410	\$90,419,219	\$3,301,809	3.8%

FY19 Budget Summary by Category:



FY19 Components of Increase:

Appropriation	FY19 Change
Schools (Superintendent's Budget)	
Salaries	\$630,055
Program Improvements	399,464
Special Education	277,927
Offsets	153,775
Other Changes	(101,360)
Enrollment	<u>(158,109)</u>
Total School Budget Increase	1,201,752
Group Health Insurance & Medicare	448,433
Municipal Increases Above Level Service	398,779
Post Employment Benefits Reserve	370,154
Middlesex Retirement System	322,149
Salaries (Municipal)	385,223
Cash Capital	260,000
Fire Equipment & Apparatus	(110,000)
Support for Weston Media Center	(110,000)
All Other Changes - Net	120,530
Total Increase from FY18 to FY19	\$3,287,020

FY19 New Budget Requests – Recommended

**Town of Weston
FY19 Town Manager's Proposed Budget
New Budget Requests - Recommended
(in priority order)**

<i>Ranking</i>	<i>Departmental Budget Items</i>	<i>Amount</i>	<i>Cumulative Amount</i>
1	DPW-Construction of Public Ways/Roadway Maintenance	\$ 100,000	\$ 100,000
2	Facilities-Project Manager (with benefits)	137,815	237,815
3	Fire-Two Additional Firefighters (with benefits)	134,342	372,157
4	COA - Additional Hours for PT Van Drivers	16,622	388,779
5	Land Use - Part-Time Land Maintenance Worker	5,000	393,779
6	Police- Domestic Violence Services Network Membership	5,000	398,779
Total New General Fund Budget Requests		\$ 398,779	
7	BSA - Add Hours for Housing Certification Specialist (Enterprise Fund)	4,200	4,200
Total New Enterprise Fund Budget Requests		\$ 4,200	

FY19 New Budget Requests – Not Recommended

Town of Weston
FY19 Town Manager's Proposed Budget
New Budget Requests - Not Recommended

<i>Budget Item</i>	<i>Amount</i>
Police- Add Hours for Animal Control Officer	\$ 30,000
Total	\$ 30,000

Other Budget Highlights:

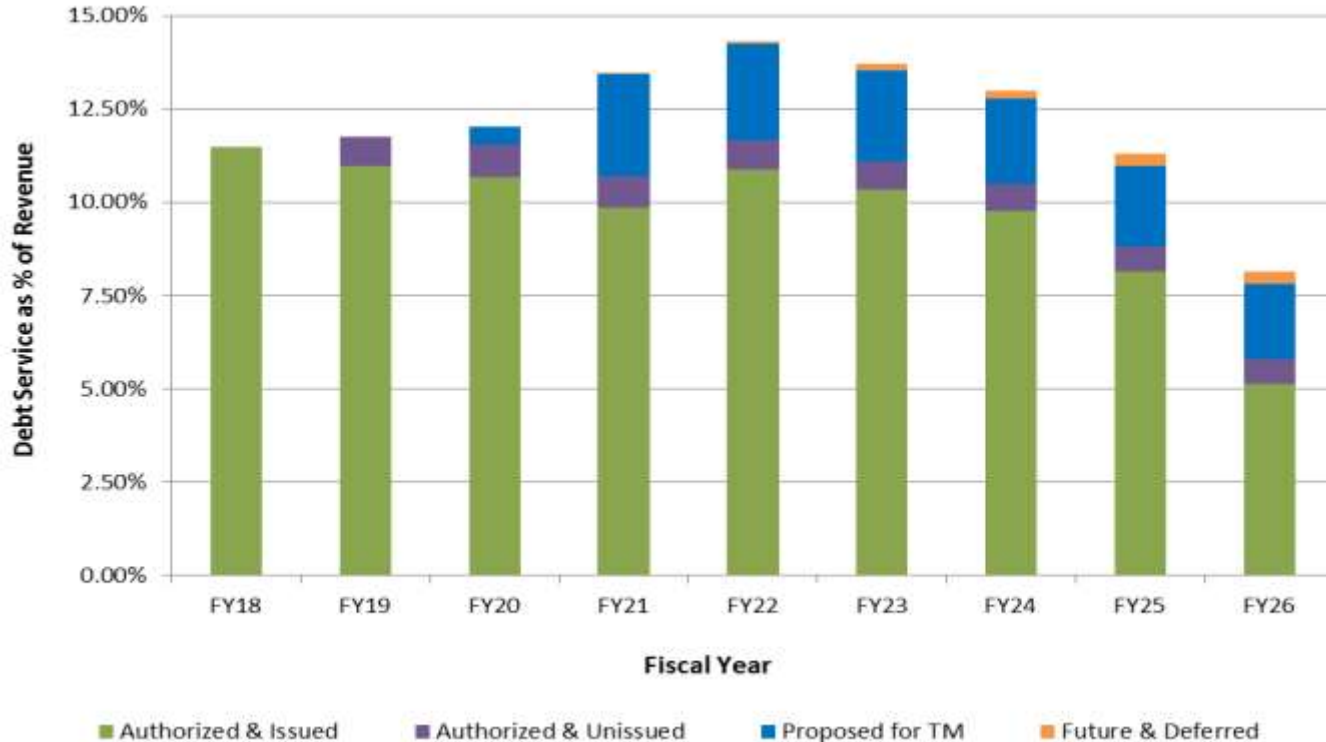
- Salaries
- Benefits
 - Group health insurance
 - Middlesex Retirement System
 - OPEB
- Energy Savings – solar panels

Recommended Capital Requests – Debt Funded by Borrowing

		AMOUNT	DEBT	EST. BAN	EST. BOND		
PROJECT		FINANCED	SERV. YEARS	INT. RATE	INT. RATE	FY2019	FY2020
17-1	Drainage Improvements	450,000	30	2.00%	4.25%	-	9,000
17-2	Town Center Improvement Project Construction - Master Plan	5,607,000	15	2.00%	4.25%	-	112,140
17-3	Town Center Improvement Project Construction - Bury Utilities	4,913,000	30	2.00%	4.25%	-	98,260
17-4	Route 30 Roadway Reconstruction Transportation Improvement Program	937,700	15	2.00%	4.25%	-	18,754
17-5	Case House Rehabilitation Construction	7,387,570	10	2.00%	4.25%	-	147,751
17-6	Fire Engine (Pumper)	750,000	5	2.00%	4.25%	-	15,000
PROJ. NEW LEVY SUPPORTED DEBT SERV.		20,045,270				-	400,905

The complete table, including impact of proposed projects on total general fund debt service, can be found in Tab 17, Table I.

Projected Future Debt Service as % of Revenue:



General Fund

Recommended Capital Requests – Cash & Departmental Operations

		FUNDING SOURCE	FY2019	Operating Budget	Retained Earnings
DEPARTMENT OF PUBLIC WORKS					
18-1	Roadway Improvements	Operating Budget	850,000	850,000	-
18-2	Departmental Equipment	Operating Budget	255,000	255,000	-
18-3	Sidewalk Reconstruction	Operating Budget	165,000	165,000	-
18-4	Guard Rail Improvements	Operating Budget	50,000	50,000	-
18-5	Route 20/Wellesley Street Transportation Improvement Program	Cash Capital	260,000	260,000	-
			1,580,000	1,580,000	-
FACILITIES TOWN-WIDE					
18-6	Town-Wide Facilities Improvements	Operating Budget	566,781	566,781	-
18-7	Equipment	Operating Budget	46,000	46,000	-
18-8	Irrigation Improvements	Operating Budget	85,000	85,000	-
			697,781	697,781	-
POLICE DEPARTMENT					
18-9	Vehicles, Equipment & Maintenance	Operating Budget	150,000	150,000	-
			150,000	150,000	-
FIRE DEPARTMENT					
18-10	Equipment Replacement	Operating Budget	20,000	20,000	-
			20,000	20,000	-
SCHOOL DEPARTMENT					
18-11	School - Bus Replacement (3)	Operating Budget	225,182	225,182	-
			225,182	225,182	-
TOTAL GENERAL FUND			2,672,963	2,672,963	-

Enterprise Funds

Recommended Capital Requests – Cash & Departmental Operations

		FUNDING SOURCE	FY2019	Operating Budget	Retained Earnings
WATER ENTERPRISE					
18-12	Water Hydrant Rehab Program	Operating Budget	50,000	50,000	-
18-13	Water Distribution Master Plan	Operating Budget	59,850	59,850	-
			109,850	109,850	-
BROOK SCHOOL APARTMENTS ENTERPRISE					
18-14	Repairs & Replacements	Operating Budget	155,574	155,574	-
18-15	Capital Improvements	Retained Earnings	140,000	-	140,000
			295,574	155,574	140,000
GRAND TOTAL			3,078,387	2,938,387	140,000

Recommended Capital Requests – Debt Funded by Water Revenues

PROJECT	AMOUNT FINANCED	DEBT SERV. YEARS	EST. BAN INT. RATE	EST. BOND INT. RATE	FY2019	FY2020
19-1 Water Main Rehab Program	365,000	30	2.00%	4.25%	-	7,300
PROJ. REVENUE (WATER) SUPPORTED DEBT SERV.	365,000				-	7,300

*The complete table, including impact of proposed projects on total water enterprise fund debt service, can be found in Tab 19, Table III.

Planning for the Unexpected and for Financial Stability:

- \$ reserved in the free cash account
- \$3,000,000+ balance in Stabilization Fund
- \$ for Post Employment Benefits (OPEB) reserve – full amount of annual required contribution (ARC)
- Complete summary of reserves - FY19 Revenue Projection – Appendix 7

How does the FY19 Budget Support the Board of Selectmen's Stated Priorities?

Accelerate roadway maintenance.

- *\$100,000 more in this budget*
- *Progress toward goal for all roads to receive a score of 70 or greater by 2028*

Design Improvements to Town Center.

- *Capital budget includes construction funds pending a successful vote at the 2018 Annual Town Meeting*

Revenue & Expense Variables:

- GIC Health Insurance Premium Increases in March
- Debt Exclusion – May
- Final State Aid – June?

Updated Projection of Future Budgets:

FY20: possible \$490,480 shortfall

FY21: possible \$1,320,337 shortfall

